## **ITEM FOR FINANCE COMMITTEE**

#### HEAD 144 – GOVERNMENT SECRETARIAT: CONSTITUTIONAL AND MAINLAND AFFAIRS BUREAU Subhead 000 Operational expenses HEAD 28 – CIVIL AVIATION DEPARTMENT Subhead 000 Operational expenses HEAD 31 – CUSTOMS AND EXCISE DEPARTMENT Subhead 000 Operational expenses HEAD 60 – HIGHWAYS DEPARTMENT Subhead 000 Operational expenses HEAD 122 – HONG KONG POLICE FORCE

Subhead 000 Operational expenses

Members are invited to approve -

- (a) a system for determining rent allowance payable to officers posted to offices in the Mainland and Taiwan under the Constitutional and Mainland Affairs Bureau and those on secondment to organisations in the Mainland and Taiwan;
- (b) the delegation of authority to the Secretary for Constitutional and Mainland Affairs to approve the rent allowance rates for existing and new offices in the Mainland and Taiwan under the Constitutional and Mainland Affairs Bureau in accordance with the proposed system; and

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(c) the delegation of authority to the Secretary for the Civil Service to approve the rent allowance rates for ongoing and future secondments to organisations in the Mainland and Taiwan in accordance with the proposed system.

#### PROBLEM

We need to rationalise the current system for determining the rent allowance (RA) payable to officers posted to offices in the Mainland and Taiwan under the Constitutional and Mainland Affairs Bureau (CMAB) and those on secondment to organisations in the Mainland and Taiwan.

#### PROPOSAL

2. The Secretary for Constitutional and Mainland Affairs (SCMA) and the Secretary for the Civil Service (SCS) propose to –

- (a) adopt a system for determining RA payable to officers posted to offices in the Mainland and Taiwan under CMAB and those on secondment to organisations in the Mainland and Taiwan as set out in paragraphs 5 to 8 below;
- (b) delegate to SCMA the authority to approve RA rates for existing and new offices in the Mainland and Taiwan under CMAB in accordance with the proposed system; and
- (c) delegate to SCS the authority to approve RA rates for ongoing and future secondments to organisations in the Mainland and Taiwan in accordance with the proposed system.

#### JUSTIFICATION

# The Current RA Mechanism for Officers Posted/Seconded to the Mainland and Taiwan

3. RA is payable on a reimbursement basis to assist officers posted/seconded to the Mainland and Taiwan to rent accommodation in the cities of posting/secondment. The basis for determining the RA rates, however, varied amongst different offices. When the Beijing Office (BJO) was set up in 1999,

Encl. 1

reference was made to information obtained by the Government Property Agency (GPA) on the prevailing rentals of residential units in Beijing for different ranks of executives and employees of some major Hong Kong and international corporations. When the Hong Kong Economic and Trade Office (ETO) in Guangdong was set up in 2002, the RA rates were determined having regard to the rentals of residential units in Guangzhou normally taken up by executive and managerial personnel of some major Hong Kong and international corporations as recommended by an independent consultant and on the advice of GPA. For the Shanghai ETO and Chengdu ETO set up in 2006, the RA rates were determined having regard to the relevant findings of accommodation surveys, accommodation standards in the respective host cities, information on the prevailing rentals of residential personnel as advised by an independent consultant.

4. Due to the lack of a consistent and specific approach in rate adjustment, the RA rates have fallen out of step with changes in the rental market. Moreover, the structure of the RA rates differs amongst different cities of posting: Guangdong ETO has three tiers of rate for officers of different family status (single/married/family), while BJO, Shanghai ETO and Chengdu ETO only have two tiers of rate (single and married/family).

# Proposed RA Mechanism for Officers Posted/Seconded to the Mainland and Taiwan

5. We propose to devise a mechanism to rationalise the RA system. Following the approval of the RA rates for officers posted to the new Hong Kong Economic, Trade and Cultural Office (HKETCO) in Taiwan by the Finance Committee (FC) on 18 November 2011, we also need to draw up a review mechanism for the HKETCO. With reference to the newly devised system for RA payable to officers posted to overseas ETOs and on overseas secondment as endorsed by the FC on 18 July 2011, we have engaged CBRE HK Limited (the consultant), an international consultant with expertise in the Mainland and Taiwan rental markets, to conduct a study on the mechanism for setting RA rates with a view to drawing up a new system for the determination and adjustment of the RA rates for officers posted or on secondment to the Mainland and Taiwan. With reference to the policies and broad standards of accommodation provided by major Hong Kong and multinational corporations to their executive and managerial personnel of comparable levels posted to the Mainland and Taiwan, the consultant has drawn up a set of standards of accommodation for officers of different levels and family status which can reasonably apply to the civil service. An executive summary of the consultancy report is at Enclosure 1.

Encl. 2

6. Having regard to the recommendations of the consultant, we propose to adopt a system as described below for determining RA rates for officers posted or seconded to the Mainland and Taiwan –

- (a) A set of objective standards is used as the basis for drawing up RA rates which cover all the ranks in the civil service who may be posted or seconded to the Mainland or Taiwan.
- (b) The rates of allowance cover rent, furniture rental and other mandatory charges such as management fees and service charges where applicable.
- (c) Different rates of allowance are set for officers at six different levels. For each level, two different rates of allowance, viz. single/married and family, are set for officers at different ranks on the basis of validated residential property rental data to cater for different family circumstances.
- (d) The rate of allowance is discrete for each level of seniority, viz. the family rate of a rank does not exceed the single/married rate of a more senior level.
- (e) Having taken into account the role of the Heads of the Mainland and Taiwan offices who are required to host functions at home from time to time, an uplift factor of 1.15 (i.e. an additional 15%) to their RA rates<sup>1</sup> is included.

7. We propose to adopt this RA system and a new set of RA rates determined according to the proposed system with effect from 1 February 2012. A table showing the comparison of the existing and proposed RA rates is at Enclosure 2. We note that some rates will be reduced while others will be increased under the revised entitlement. To avoid undue hardship to officers who have already been given a written offer for an external posting/secondment based on the existing RA entitlement and serving officers who have already arranged their accommodation in the cities of posting/secondment, we propose to grandfather existing RA entitlements where the entitlement is higher than the new rate. The new rates will only apply to the concerned officers upon moving from one residence to another. For cities where the RA rates are to be increased, the new rates will only apply to the concerned officers if their current rent (including rents increase according to tenancy terms) is higher than the existing rate or when they change residence. We also propose that the same arrangement should apply to future RA rate adjustments.

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<sup>&</sup>lt;sup>1</sup> Typically an employee receives an RA appropriate to his rank and family status. The uplift factor represents the combined adjustment needed to bring the allowances up to a level whereby these allowances would enable individuals to rent larger and better quality accommodation that befit their role. The proposed uplift adjustment factor of 1.15 is in line with similar adjustment factors used by other governments and the adjustment factor applicable to the Heads of overseas ETOs.

8. As rental markets are volatile, having regard to the options put forward by the consultant, we propose to review the RA rates for the relevant Mainland and Taiwan cities annually with reference to city-specific rental indices<sup>2</sup>. Adjustment to the RA rates will be made for index movement equal to or greater than  $+/-5\%^3$ . We also propose to conduct a comprehensive review once every five years on top of the annual adjustment. For posting/secondment to offices or locations in the Mainland and Taiwan not covered in this paper, RA rates will be determined based on the standards and framework consistent with the proposed RA mechanism<sup>4</sup>. We further propose that the authority to approve future revisions to RA rates based on the city-specific rental indices and RA rates for new cities be delegated to SCMA with respect to the offices in the Mainland and Taiwan under CMAB's purview, and SCS for other posting/secondments to the Mainland and Taiwan.

9. The proposed new system of determining and reviewing the RA rates mentioned in paragraphs 5 to 8 above is in line with the one approved by the FC at its meeting on 18 July 2011 for officers posted to overseas ETOs and on secondment to overseas organisations (vide FCR(2011-12)45).

#### FINANCIAL IMPLICATIONS

10. Based on the setup of the four offices in the Mainland and HKETCO, and the existing secondments to the Mainland as at 20 December 2011, adopting the proposed RA rates will incur an estimated annual expenditure of about \$15,976,000, a decrease of about \$3,187,000 per annum as compared with the current RA rates. We have included sufficient provision in the 2011-12 Estimates of Expenditure to meet the above costs.

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<sup>&</sup>lt;sup>2</sup> We intend to use suitable city-specific rental indices provided by the consultant, other reputable consultants or local government authorities. The city-specific rental indices provide a consistent, simple and logical approach to the review of comparative housing standards on a yearly basis. The year-on-year rental market price differential is typically expressed in the form of a year-on-year city index or "change in the cost of rented accommodation" which provides an indicator of expatriate rental cost trends in a city. This index can be positive or negative, and will be used to compare against a threshold to determine if it is to be applied to the existing rates to establish allowances for the following year for all rank groups.

<sup>&</sup>lt;sup>3</sup> Where the index movement is equal to or greater than +/- 5%, the allowances should be adjusted accordingly. If the index is equal to or greater than +/- 10%, one should also make a note of the relevant location and closely monitor the changes over the next year. If the index movement in the following year is again equal to or greater than +/- 10%, a review of the allowances will be conducted rather than adjusting the allowances by the rental index.

<sup>&</sup>lt;sup>4</sup> With respect to the ongoing secondment to Zhuhai, we propose to apply the RA rates for Guangdong ETO, having regard to the proximity of the city of secondment to that Mainland Office.

#### PUBLIC CONSULTATION

11. We consulted the Legislative Council Panel on Commerce and Industry on 20 December 2011. The Panel expressed support for the proposals as set out in paragraph 2 above.

#### BACKGROUND

12. Currently, there are four offices in the Mainland under CMAB, namely BJO, Guangdong ETO, Chengdu ETO and Shanghai ETO. The HKETCO has commenced operation in Taiwan with effect from 19 December 2011. Apart from posting officers to these Mainland and Taiwan offices, some officers are also seconded to organisations in the Mainland<sup>5</sup>.

13. Under the existing arrangements, all officers posted/seconded to the Mainland and Taiwan will receive an RA, which is payable on a reimbursement basis, to assist them to rent accommodation in the cities of posting/secondment. The RA rates as approved by the FC or its delegated authority on individual case basis represent the ceiling for reimbursement of accommodation expenses<sup>6</sup>.

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Constitutional and Mainland Affairs Bureau Civil Service Bureau January 2012

<sup>&</sup>lt;sup>5</sup> The number of secondees, host cities and organisations vary over time. As at 20 December 2011, four officers are seconded to organisations in the Mainland, including the Flight Procedure Programme Office of the International Civil Aviation Organization (Beijing), the World Customs Organization Regional Intelligence Liaison Office for Asia & Pacific (Beijing), the Chinese People's Public Security University (Beijing) and the Hong Kong-Zhuhai-Macao Bridge Authority (Zhuhai).

<sup>&</sup>lt;sup>6</sup> Reimbursable items include rent, furniture rental and other mandatory charges such as management fees, and service charges where applicable. No provision will be made for utility costs like electricity, water and gas.

### Review of Rent Allowance for Hong Kong-based Officers Posted to the Mainland and Taiwan

### EXECUTIVE SUMMARY (EXTRACT FROM THE FINAL REPORT)

The Government of the Hong Kong Special Administrative Region as represented by the Permanent Secretary for Constitutional and Mainland Affairs (hereafter referred to as "the Government") has appointed CBRE HK Limited ("CBRE") to undertake a consultancy study ("the Study") to review and update the rates of rent allowance for Hong Kong-based officers posted to the Mainland Offices; determine the rates of rent allowance applicable to Hong Kong-based officers posted to the Hong Kong Economic, Trade and Cultural Office in Taiwan (HKETCO); and recommend a rent allowance adjustment mechanism applicable to all concerned officers under the purview of the Constitutional and Mainland Affairs Bureau. The rates will also apply to officers on secondment to the Mainland and Taiwan.

#### Background to the Consultancy Study

The Government currently has four offices in the Mainland. They are the Beijing Office and three Economic and Trade Offices (ETOs) in Chengdu, Guangzhou and Shanghai (collectively the "Mainland Offices"). The Mainland Offices are staffed by both Hong Kong-based officers and locally engaged staff. All Hong Kong-based officers mentioned above are given rent allowance to meet their accommodation needs in the host cities, the rates of which are set on different basis, taking into account the rank of individual officers and their family status.

As the rates have been adopted for a number of years, the Government has appointed CBRE to review the existing rates to see if they are commensurate with the prevalent rental market situation in the respective Mainland cities. In addition, to prepare for the establishment of the HKETCO, it was necessary to establish rent allowance rates for the purpose. Another objective of the review exercise was to develop an objective system for future periodic revision of the rent allowance. CBRE has undertaken a three-stage study to review and update the rates of rent allowance for Hong Kong-based officers posted to the Mainland and Taiwan Offices; and recommend a rent allowance adjustment mechanism applicable to all concerned officers. The study involved:

- **Stage 1**: Made reference to the policies and broad standards of accommodation provided by major Hong Kong organisations and multinational corporations.
- Stage 2: Recommended specific residential districts and specific rent allowance rates for Hong Kong-based officers in the Mainland Offices and the HKETCO.
- **Stage 3**: Recommended an appropriate mechanism for periodic revision of the rent allowance rates in the future.

#### Objectives of the Study

The Study has reviewed and updated/determined, as appropriate, the rates of rent allowance for Hong Kong-based officers posted or on secondment to the Mainland and Taiwan; and recommended a system for regularly revising the rates of rent allowance in the future.

#### Methodology

CBRE has developed the following methodology for the three-stage consultancy project:

#### *Stage 1: Formulation of general parameters and standards*

In formulating the general parameters and standards of the rental accommodation provided to Hong Kong-based officers posted or seconded to Mainland Offices and the HKETCO, CBRE has utilised local knowledge, property expertise as well as people connections to make observations on the policies and broad standards of accommodation for executive/managerial expatriates of major Hong Kong organisations and multinational corporations posted to the cities under study.

The observations were formed having regard to the following factors:

- Indicative salary levels of the expatriates;
- Household characteristics (single/married or family);
- Location of workplace and commuting distance;

- Suitability of residential areas (characteristics, neighbourhood for expatriates, security, infrastructure, availability of public transport, park/open space); and
- Accommodation types (apartment/house, typical flat sizes, number of bedrooms, availability of residential estates).

Based upon such observations, CBRE has proposed a set of generalised parameters and standards of the rental accommodation which are considered appropriate for Hong Kong-based officers stationed in the Mainland and Taiwan, with differentiations provided for officers at different levels in light of the status and requirements as determined by the Government for consideration. With the endorsement of the Government, the general standards and parameters provided a basis for the consequential recommendations of accommodation locations and rental rates.

CBRE has set the rent allowance rates for officers at six different levels, i.e. Group I, II, III, IV, V and VI, having regard to the office setup and commensurate with the ranks of the officers. For each level, there are two different rates of allowance, viz. single/married and family rate. The rates are set for officers at different ranks to match their family circumstances. CBRE has also suggested that the rates of rent allowance should be discrete for each level of seniority e.g. the family rate does not exceed the allowance for a single/married officer of a more senior level.

#### Stage 2a: Recommendation of suitable residential districts and estates

In order to establish the suitable residential districts for expatriates, CBRE has capitalised on the expertise and hands-on experience of local research teams and property brokers to identify the housing market segment typically for expatriates.

The residential estates have been recommended with reference to the norms and availability in the residential areas identified, bearing in mind the rank, family status and requirements of officers as determined by the Government. The standard, quality and style of accommodation are aligned with the prevailing characteristics of expatriate housing preferences in the cities.

In the Study, the consideration of market positioning has made reference to the relativity in the expatriate residential market of the particular city. With the endorsement of the Government, the recommended residential districts and estates formed the basis for data collection.

#### *Stage 2b: Recommendation of rent allowance rates*

Based on the standards and parameters, as well as the recommended residential districts and estates, CBRE has compiled and collated a basket of rental information of leased flats available in the market during the period of August – October 2011. The rental data were then further analysed with respect to the officers' rankings/levels and family status.

In addition to the rent allowance rates, CBRE has also assessed the following items:

#### (i) Estimation of furniture allowances

The rent allowances are expected to reflect furnished accommodation practices. CBRE has made reference to the rental of furnished accommodation as far as possible. Where this was not possible, furniture allowance was made and estimated based on the rental average differential between furnished and unfurnished accommodation. The furnished properties are usually fitted out with major furniture items and equipped with appliances of quality and standard commensurate with the market positioning of the accommodation, whilst additional provisions of higher standard may require extra allowances which are not considered in the Study.

#### (ii) <u>Estimation of other additional mandatory expenses</u>

CBRE has also made descriptions on the lease terms and practices generally adopted in the market. The lease terms typically include the leasing tenure, frequency of rent payable, basis and frequency of rent review, option to renew and early termination. The practices in relation to the costs normally associated with letting flats have also been highlighted, such as car parking fees, management fees, housing/property taxes, deposit/key money, estate agent/brokerage fees and utilities.

In light of the respective market practices adopted in each city, provisions have been made in the rent allowances for additional mandatory costs related to rented accommodation. These include management and car parking fees. The management fees refer to the charges payable by all occupants for providing communal services such as security guards, cleaning and maintenance of common areas and amenities, which vary from location to location. Provisions for car parking fees have also been generally included as a mandatory cost if it has not been included in the rental.

Utilities charges (e.g. gas, electricity and telephone/fax lines) and any other services charges (e.g. laundry services) which are ongoing non-mandatory costs were beyond the scope of the Study. Equally, one-off costs, including but not limited to deposit/key money and estate agent/brokerage fees were beyond the scope of the Study and not treated as part of rent allowances. No allowances were provided for these items. The mandatory costs were calculated as either a percentage of the monthly rent or as a flat fee as prescribed by local market norms.

#### (iii) Uplift factor for Heads of offices commensurate with their status

There may be a need for the Heads of offices to host functions at home from time to time. In this regard, an uplift factor was considered necessary to be allowed in addition to the basic rent allowance.

The uplift factor was estimated by CBRE on the assumption of enhanced rental accommodation commensurate with the need of hosting hospitality. The uplift factor was calculated as a percentage on the rent allowance rates. The same uplift factor was applied to additional mandatory costs commensurate with enhanced accommodation.

#### Stage 3: Review of rent allowance mechanism

Various approaches for the review of rent allowance mechanism were proposed and analysed in Stage Three:

- (i) Maintaining the rent allowances for a fixed term; or
- (ii) Adjusting the rent allowances by city-specific rental indices (CBRE Residential Index and official housing inflation indices); or
- (iii) Updating the rent allowances by applying freshly researched market data; or
- (iv) Updating the rent allowances by a full review

#### Proposed Rent Allowances

CBRE's findings were presented in two tables for each city. One table lists out the general standards and parameters of the rental accommodation by officer rank/grade (estimated distance from the office/organisation, market positioning, and size of residential premises) (see <u>Appendix A</u>). Another table summarises the proposed rent allowance rates for Hong Kong-based Officers Posted or Seconded to the Mainland and Taiwan (see <u>Appendix B</u>).

#### Uplift Factor for Heads of Offices Commensurate with Their Status

Typically relevant officers receive housing allowance appropriate to their ranking and family status. The uplift factor represents the combined adjustment required to bring up the allowance to a level whereby a suitable rented accommodation commensurate with their status can be provided. The uplift factor was estimated on the assumption of enhanced rented accommodation commensurate with the need of hosting hospitality:

- Size of rental accommodation: It is assumed that the standard of accommodation should be set for four bedroom properties for both single/married and family; and
- Quality of rental accommodation: The housing accommodation is of comparatively higher quality and standard and more upper-end residential districts/estates.

Based on the above assumption, the uplift factor was proposed as follows:

| Group                   | Uplift<br>Factor | Application                                  |  |  |  |  |  |
|-------------------------|------------------|--|--|--|--|--|--|
| Group I to<br>Group III | 1.15             | Calculated as a percentage of the total cost |  |  |  |  |  |

The uplift factor will be applied to the total rental allowance (inclusive of additional allowance for furnishings and mandatory charges). The proposed uplift factor of 1.15 is a statistical average taken across all relevant cities of posting in the Mainland and Taiwan. For each city the cost of suitable premises for Heads of offices was assessed and compared with the standard rent allowances in determining the uplift factor. The adjustment factor of 1.15 is in keeping with similar adjustment factors used by other governments, and the existing adjustment factor applicable to Heads of the overseas ETOs and approved by the Finance Committee of the Legislative Council.

#### Review of Rent Allowance Mechanism

As one of the main objectives, this Study has proposed several objective mechanisms for periodic revision of the rent allowance rates in the future for different groups of officers posted or on secondment to the cities under study. Various proposed approaches have been outlined for the Government's consideration.

#### Option I: Maintain the rent allowances for a fixed term

This option proposes to maintain the rent allowances for a fixed term and conduct a review upon the expiry of every term. The length of the fixing period may be set from an administration or cost point of view. For instance, the rent allowances can be fixed at the beginning of the posting for three years or the tenure of the assignment, up to five years. This approach is commonly adopted by the organisations with staff posted out of the region for relatively short or specified terms.

#### Option II: Adjust the rent allowances by city-specific rental indices

Rather than fixing the rent allowance rates for a long period, interim revisions can be undertaken by simpler adjustment exercises between comprehensive and detailed reviews.

It would be desirable that the rental indices used for adjustment are derived from the same or similar target market segment on which the concerned rental allowance rates are based. While the availability of the rental indices varies from city to city, the time series of the rental price indices are usually on a quarterly or annual basis.

#### Option III: Update the rent allowances by applying freshly researched market data

Another approach is to conduct reviews by making reference to the updated market data based on the proposed standards and parameters at the time of interim reviews. With administration ease taken into consideration, annual reviews are recommended.

#### Option IV: Update the rent allowances by full review

A full review is conducted having regard to the general standard and parameters of rental accommodation for Hong Kong officers posted or seconded to the cities and the rental allowance rates regularly.

#### Criteria for setting standards of accommodation for officers of different levels and family status posted/seconded to the Mainland and Taiwan

| Rank / Grade   | Single / Married  | Family  |
|--|---|---|
| Group I<br>(D6/D8)   | 3 bedroom<br>Up to 25 km from<br>office/organisation<br>Upper-end of market                   | 3 to 4 bedroom<br>Up to 25 km from<br>office/organisation<br>Upper-end of market              |
| Group II<br>(D4/D5)  | 2 to 3 bedroom<br>Up to 25 km from<br>office/organisation<br>Upper-end of market              | 3 to 4 bedroom<br>Up to 25 km from<br>office/organisation<br>Upper-end of market              |
| Group III<br>(D1-D3)   | 2 to 3 bedroom<br>Up to 25 km from<br>office/organisation<br>Upper to Medium-end of<br>market | 3 to 4 bedroom<br>Up to 25 km from<br>office/organisation<br>Upper to Medium-end of<br>market |
| Group IV<br>(MPS 45-49;<br>PPS 49-54a;<br>GDS(O)33-39)                     | 2 bedroom<br>Up to 25 km from<br>office/organisation<br>Medium-end of market                  | 2 to 3 bedroom<br>Up to 25 km from<br>office/organisation<br>Medium-end of market             |
| Group V<br>(MPS28-44;<br>PPS 30-48;<br>GDS(O)14-32)                        | 2 bedroom<br>Up to 25 km from<br>office/organisation<br>Medium to Low-end of<br>market        | 2 to 3 bedroom<br>Up to 25 km from<br>office/organisation<br>Medium to Low-end of<br>market   |
| Group VI<br>(MPS 27 &<br>below;<br>PPS 29 & below;<br>GDS(O)13 &<br>below) | 1 to 2 bedroom<br>Up to 25 km from<br>office/organisation<br>Low-end of market                | 2 to 3 bedroom<br>Up to 25 km from<br>office/organisation<br>Low-end of market                |

The above general standards of accommodation notwithstanding, the consultant may take into account the special local circumstances of individual host cities.

| Proposed Rent Allowance Rates for Hong Kong-based Officers |  |
|--|--|
| Posted/Seconded to the Mainland and Taiwan                 |  |

| Group<br>Group I  | Rank/<br>Grade<br>D6 – D8     | Family<br>Status<br>Single/<br>Married | Beijing<br>(RMB / mth)<br>47,010 | Chengdu<br>(RMB / mth)<br>32,940 | Guangzhou<br>(RMB / mth)<br>41,840 | Shanghai<br>(RMB / mth)<br>55,000 | Taipei<br>(NTD / mth)<br>269,000 |
|---|-------------------------------|--|----------------------------------|----------------------------------|------------------------------------|-----------------------------------|----------------------------------|
|   |                               |  | 62,080                           | 38,050                           | 48,190                             | 66,680                            | 308,800                          |
| Group II  | D4 – D5                       | Single/<br>Married                     | 36,760                           | 26,110                           | 30,310                             | 43,010                            | 219,900                          |
|   |                               | Family                                 | 45,470                           | 31,470                           | 34,570                             | 48,640                            | 255,000                          |
| Group<br>III  | D1 – D3                       | Single/<br>Married                     | 29,850                           | 19,300                           | 22,100                             | 34,300                            | 154,100                          |
|   |                               | Family                                 | 34,000                           | 23,490                           | 25,560                             | 38,610                            | 198,800                          |
| Group<br>IV   | MPS 45 – 49;<br>PPS 49 - 54a; | Single/<br>Married                     | 23,760                           | 14,880                           | 17,100                             | 26,310                            | 97,300                           |
| IV  | GDS(O) 33 –<br>39             | Family                                 | 27,240                           | 17,030                           | 20,530                             | 31,020                            | 148,100                          |
| Group<br>V  | MPS 28 – 44;<br>PPS 30 - 48;  | Single/<br>Married                     | 19,250                           | 11,440                           | 12,500                             | 20,370                            | 62,000                           |
| v   | GDS(O) 14 –<br>32             | Family                                 | 22,120                           | 14,170                           | 15,120                             | 23,140                            | 70,100                           |
| Group<br>VI   | MPS 27 & below;               | Single/<br>Married                     | 14,840                           | 8,580                            | 9,260                              | 15,450                            | 44,100                           |
| VI below;<br>PPS 29 &<br>below;<br>GDS(O) 13 &<br>below |                               | Family                                 | 16,690                           | 10,300                           | 11,110                             | 19,650                            | 56,200                           |

The above rental allowance rates include mandatory costs, such as car parking fees and management fees, if applicable, and have not taken into account the uplift factor for representational role of Heads of offices.

| Group      | Rank                                       | No. of   | Existing r | ates in local | currency      |                                       | Pro                                    | posed new rate                        | <mark>s in local curre</mark>          | ency                                  |  | Existing rate | es in Hong Ko | ong Dollars* | Proposed new rates in Hong Kong Dollars* |  |                                       |  |                                       |  |
|------------|--|----------|------------|---------------|---------------|---------------------------------------|--|---------------------------------------|--|---------------------------------------|--|---------------|---------------|--------------|--|--|---------------------------------------|--|---------------------------------------|--|
|            |  | officers | F          | Μ             | S             | ]                                     | F                                      | Ν                                     | 1                                      | 5                                     | 5                                      | F             | М             | S            | I  | F                                      | Ν                                     | 1                                      | 5                                     | 5                                      |
|            |  |          |            |               |               | without<br>representational<br>uplift | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift |               |               |              | without<br>representational<br>uplift    | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift |
| Beijing Of | ffice (RMB)                                |          |            |               |               |                                       |  |                                       |  |                                       |  |               |               |              |  |  |                                       |  |                                       |  |
| Group I    | AOSGA1(D8)                                 |          | -          | -             | -             | 62,080                                | 71,392                                 | 47,010                                | 54,062                                 | 47,010                                | 54,062                                 | -             | -             | -            | 76,079                                   | 87,491                                 | 57,611                                | 66,252                                 | 57,611                                | 66,252                                 |
|            | AOSGA(D6)                                  | 1        | 105,556    | 95,005        | 95,005        | 62,080                                | 71,392                                 | 47,010                                | 54,062                                 | 47,010                                | 54,062                                 | 129,359       | 116,429       | 116,429      | 76,079                                   | 87,491                                 | 57,611                                | 66,252                                 | 57,611                                | 66,252                                 |
| C II       |  | 1        | 01.004     | 00 704        | 00 70 4       | (-41%)                                | (-32%)                                 | (-51%)                                | ( <b>-43%</b> )                        | ( <b>-51%</b> )                       | ( <b>-43%</b> )                        | 110 70 (      | 101.464       | 101.464      | ( <b>-41%</b> )                          | (-32%)                                 | (-51%)                                | (-43%)                                 | (-51%)                                | ( <b>-43%</b> )                        |
| Group II   | AOSGB1(D4)                                 | 1        | 91,984     | 82,794        | 82,794        | 45,470<br>(-51%)                      | 52,291                                 | 36,760<br>( <b>-56%</b> )             | 42,274                                 | 36,760<br>( <b>-56%</b> )             | 42,274                                 | 112,726       | 101,464       | 101,464      | 55,723<br>( <b>-51%</b> )                | 64,082                                 | 45,049<br>( <b>-56%</b> )             | 51,807                                 | 45,049<br>( <b>-56%</b> )             | 51,807                                 |
| Group III  | AOSGB(D3)                                  |          | -          | -             | -             | (-31%)<br>34,000                      | 39,100                                 | (-30%)<br>29,850                      | 34,328                                 | (-30%)<br>29,850                      | 34,328                                 | _             | _             | _            | (- <i>31 %)</i><br>41,667                | 47,917                                 | 36,581                                | 42.068                                 | (-30%)<br>36,581                      | 42,068                                 |
| oroup in   | AOSGC(D2)                                  | 1        | 68,968     | 62,096        | 62,096        | 34,000                                | 39,100                                 | 29,850                                | 34,328                                 | 29,850                                | 34,328                                 | 84,520        | 76,099        | 76,099       | 41,667                                   | 47,917                                 | 36,581                                | 42,068                                 | 36,581                                | 42,068                                 |
|            |  |          |            |               |               | (-51%)                                |  | (-52%)                                |  | (-52%)                                |  |               |               |              | (-51%)                                   |  | (-52%)                                |  | (-52%)                                |  |
| Group IV   | SAO/PTO/CIO/PImO/                          | 4        | 46,034     | 41,397        | 41,397        | 27,240                                | -                                      | 23,760                                | -                                      | 23,760                                | -                                      | 56,415        | 50,732        | 50,732       | 33,383                                   | -                                      | 29,118                                | -                                      | 29,118                                | -                                      |
| ~ ~ ~      | CEO  |          |            |               |               | (-41%)                                |  | (-43%)                                |  | (-43%)                                |  |               |               |              | (-41%)                                   |  | (-43%)                                |  | (-43%)                                |  |
| Group V    | PIO/SIO/TO/CImO/CIP/<br>SI of C&E /ATCO II | 6        | 32,207     | 28,978        | 28,978        | 22,120                                | -                                      | 19,250                                | -                                      | 19,250                                | -                                      | 39,470        | 35,513        | 35,513       | 27,108                                   | -                                      | 23,591                                | -                                      | 23,591                                | -                                      |
|            | ATOI/IO/ImO/EOI                            | 5        | 23,017     | 20,699        | 20,699        | ( <b>-31%</b> )<br>22,120             |  | ( <b>-34%</b> )<br>19,250             |  | ( <b>-34%</b> )<br>19,250             |  | 28,207        | 25,367        | 25,367       | ( <b>-31%</b> )<br>27,108                | _                                      | ( <b>-34%</b> )<br>23,591             | _                                      | ( <b>-34%</b> )<br>23,591             | _                                      |
|            | A101/10/1110/1110/201                      | 5        | 25,017     | 20,077        | 20,077        | (-4%)                                 |  | (-7%)                                 | -                                      | (-7%)                                 | -                                      | 20,207        | 25,507        | 25,507       | (-4%)                                    | _                                      | (-7%)                                 | _                                      | (-7%)                                 | _                                      |
| Group VI   | AIO/SPS/PSI                                | 1        | 23,017     | 20,699        | 20,699        | 16,690                                | -                                      | 14,840                                | -                                      | 14,840                                | -                                      | 28,207        | 25,367        | 25,367       | 20,454                                   | -                                      | 18,186                                | -                                      | 18,186                                | -                                      |
|            |  |          |            |               |               | (-27%)                                |  | (-28%)                                |  | (-28%)                                |  |               |               |              | (-27%)                                   |  | (-28%)                                |  | (-28%)                                |  |
| Guangdor   | ng ETO (RMB)                               |          |            |               |               |                                       |  |                                       |  |                                       |  |               |               |              |  |  |                                       |  |                                       |  |
| Group I    | AOSGA1(D8)<br>AOSGA(D6)                    |          | -          | -             | -             | 48,190                                | 55,419                                 | 41,840                                | 48,116                                 | 41,840                                | 48,116                                 | -             | -             | -            | 59,057                                   | 67,915                                 | 51,275                                | 58,966                                 | 51,275                                | 58,966                                 |
| Group II   | AOSGB1(D4)                                 |          | -          | -             | -             | 34,570                                | 39,756                                 | 30,310                                | 34,857                                 | 30,310                                | 34,857                                 | -             | -             | -            | 42,366                                   | 48,720                                 | 37,145                                | 42,717                                 | 37,145                                | 42,717                                 |
| Group III  | AOSGB(D3)                                  | 1        | 32,000     | 28,500        | 25,000        | 25,560                                | 29,394                                 | 22,100                                | 25,415                                 | 22,100                                | 25,415                                 | 39,216        | 34,927        | 30,638       | 31,324                                   | 36,022                                 | 27,084                                | 31,146                                 | 27,084                                | 31,146                                 |
|            | AOSGC(D2)                                  |          | -          | -             | -             | 25,560                                | 29,394                                 | 22,100                                | 25,415                                 | 22,100                                | 25,415                                 | -             | -             | -            | 31,324                                   | 36,022                                 | 27,084                                | 31,146                                 | 27,084                                | 31,146                                 |
| ~ ~ ~ ~    |  |          |            |               |               | (-20%)                                | (-8%)                                  | (-22%)                                | (-11%)                                 | (-12%)                                | (2%)                                   |               |               |              | (-20%)                                   | (-8%)                                  | (-22%)                                | (-11%)                                 | (-12%)                                | (2%)                                   |
| Group IV   | SAO/PTO/CIO/PImO/<br>CEO/SE^               | 6        | 20,000     | 18,500        | 17,000        | 20,530                                | -                                      | 17,100                                | -                                      | 17,100                                | -                                      | 24,510        | 22,672        | 20,834       | 25,160                                   | -                                      | 20,956                                | -                                      | 20,956                                | -                                      |
| Group V    | TO/ATOI/PIO/SIO/IO/                        | 7        | 15.000     | 13,500        | 12,000        | ( <b>3%</b> )<br>15,120               |  | ( <b>-</b> 8%)<br>12,500              |  | ( <b>1%</b> )<br>12,500               | _                                      | 18,383        | 16,544        | 14,706       | <b>(3%)</b><br>18,530                    | _                                      | (-8%)<br>15,319                       | _                                      | ( <b>1%</b> )<br>15,319               | _                                      |
| Group v    | CImO/ImO/EOI                               | ,        | 15,000     | 15,500        | 12,000        | (1%)                                  | _                                      | (-7%)                                 |  | (4%)                                  | -                                      | 10,505        | 10,544        | 14,700       | (1%)                                     | -                                      | (-7%)                                 | -                                      | (4%)                                  |  |
| Group VI   | AIO/SPS/PSI                                |          | -          | -             | -             | 11,110                                | -                                      | 9,260                                 | -                                      | 9,260                                 | -                                      | -             | -             | -            | 13,615                                   | -                                      | 11,348                                | -                                      | 11,348                                | -                                      |
| Shanghai   | ETO (RMB)                                  |          |            |               |               |                                       |  |                                       |  |                                       |  |               |               |              |  |  |                                       |  |                                       |  |
| Group I    | AOSGA1(D8)<br>AOSGA(D6)                    |          | -          | -             | -             | 66,680                                | 76,682                                 | 55,000                                | 63,250                                 | 55,000                                | 63,250                                 | -             | -             | -            | 81,716                                   | 93,974                                 | 67,403                                | 77,513                                 | 67,403                                | 77,513                                 |
| Group II   | AOSGB1(D4)                                 |          | -          | -             | -             | 48,640                                | 55,936                                 | 43,010                                | 49,462                                 | 43,010                                | 49,462                                 | -             | -             | -            | 59,608                                   | 68,550                                 | 52,709                                | 60,615                                 | 52,709                                | 60,615                                 |
| Group III  | AOSGB(D3)                                  | 1        | 41,000     | 33,000        | 33,000        | 38,610                                | 44,402                                 | 34,300                                | 39,445                                 | 34,300                                | 39,445                                 | 50,246        | 40,442        | 40,442       | 47,317                                   | 54,414                                 | 42,035                                | 48,340                                 | 42,035                                | 48,340                                 |
|            | AOSGC(D2)                                  |          | -          | -             | -             | 38,610                                | 44,402                                 | 34,300                                | 39,445                                 | 34,300                                | 39,445                                 | -             | -             | -            | 47,317                                   | 54,414                                 | 42,035                                | 48,340                                 | 42,035                                | 48,340                                 |
|            |  | _        | 25 000     | 22.000        | <b>22</b> 222 | (-6%)                                 | (8%)                                   | (4%)                                  | (20%)                                  | (4%)                                  | (20%)                                  | 22.00-        |               |              | ( <b>-6%</b> )                           | (8%)                                   | (4%)                                  | (20%)                                  | (4%)                                  | (20%)                                  |
| Group IV   | SAO/PTO/CIO/PImO/<br>CEO                   | 2        | 27,000     | 22,000        | 22,000        | 31,020                                | -                                      | 26,310                                | -                                      | 26,310                                | -                                      | 33,089        | 26,961        | 26,961       | 38,015                                   | -                                      | 32,243                                | -                                      | 32,243                                | -                                      |
| Group V    | CEO<br>TO/ATOI/PIO/SIO/IO/                 | 3        | 20,000     | 16,000        | 16,000        | ( <b>15%</b> )<br>23,140              | _                                      | ( <b>20%</b> )<br>20,370              |  | ( <b>20%</b> )<br>20,370              |  | 24,510        | 19,608        | 19,608       | ( <b>15%</b> )<br>28,358                 | _                                      | ( <b>20%</b> )<br>24,963              |  | <b>(20%)</b><br>24,963                | _                                      |
| Group v    | CImO/ImO/EOI                               | 5        | 20,000     | 10,000        | 10,000        | (16%)                                 |  | (27%)                                 |  | (27%)                                 |  | 24,310        | 17,008        | 19,000       | (16%)                                    |  | (27%)                                 |  | (27%)                                 |  |
| Group VI   | AIO/SPS/PSI                                |          | 20,000     | 16,000        | 16,000        | 19,650                                | -                                      | 15,450                                |  | 15,450                                | -                                      | 24,510        | 19,608        | 19,608       | 24,081                                   | -                                      | 18,934                                | -                                      | 18,934                                | -                                      |
|            |  |          | -          |               | -             | (-2%)                                 |  | (-3%)                                 |  | (-3%)                                 |  |               |               |              | (-2%)                                    |  | (-3%)                                 |  | (-3%)                                 |  |

#### Rent Allowance for Officers Posted/Seconded to the Mainland and Taiwan Comparison of Existing and Proposed Rates in Local Currency and Hong Kong Dollars

## Enclosure 2 to FCR(2011-12)69

| -         |                                     | No. of   | Existing rates in local currency |         |         | Proposed new rates in local currency  |  |                                       |  |                                       | Existing rate                          | es in Hong Ko | ong Dollars* | * Proposed new rates in Hong Kong Dollars* |                                       |  |                                       |  |                                       |  |
|-----------|-------------------------------------|----------|----------------------------------|---------|---------|---------------------------------------|--|---------------------------------------|--|---------------------------------------|--|---------------|--------------|--|---------------------------------------|--|---------------------------------------|--|---------------------------------------|--|
|           |                                     | officers | F                                | М       | F M     | S                                     | ]                                      | F                                     | N                                      | М                                     |  | S             |              | М  | S                                     | F                                      |                                       | N                                      | Л                                     | S                                      |
|           |                                     |          |                                  |         |         | without<br>representational<br>uplift | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift |               |              |  | without<br>representational<br>uplift | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift | without<br>representational<br>uplift | with 15%<br>representational<br>uplift |
| Chengdu 1 | ETO (RMB)                           |          |                                  |         |         |                                       |  |                                       |  |                                       |  |               |              |  |                                       |  |                                       |  |                                       |  |
| Group I   | AOSGA1(D8)<br>AOSGA(D6)             |          | -                                | -       | -       | 38,050                                | 43,758                                 | 32,940                                | 37,881                                 | 32,940                                | 37,881                                 | -             | -            | -  | 46,630                                | 53,625                                 | 40,368                                | 46,423                                 | 40,368                                | 46,423                                 |
| Group II  | AOSGB1(D4)                          |          | -                                | -       | -       | 31,470                                | 36,191                                 | 26,110                                | 30,027                                 | 26,110                                | 30,027                                 | -             | -            | -  | 38,566                                | 44,351                                 | 31,998                                | 36,797                                 | 31,998                                | 36,797                                 |
| Group III | AOSGB(D3)                           |          | -                                | -       | -       | 23,490                                | 27,014                                 | 19,300                                | 22,195                                 | 19,300                                | 22,195                                 | -             | -            | -  | 28,787                                | 33,105                                 | 23,652                                | 27,200                                 | 23,652                                | 27,200                                 |
|           | AOSGC(D2)                           | 1        | 27,000                           | 20,000  | 20,000  | 23,490                                | 27,014                                 | 19,300                                | 22,195                                 | 19,300                                | 22,195                                 | 33,089        | 24,510       | 24,510                                     | 28,787                                | 33,105                                 | 23,652                                | 27,200                                 | 23,652                                | 27,200                                 |
|           |                                     |          |                                  |         |         | (-13%)                                | (0%)                                   | (-4%)                                 | (11%)                                  | (-4%)                                 | (11%)                                  |               |              |  | (-13%)                                | (0%)                                   | (-4%)                                 | (11%)                                  | (-4%)                                 | (11%)                                  |
| Group IV  | SAO/PTO/CIO/PImO/                   | 2        | 18,000                           | 13,000  | 13,000  | 17,030                                | -                                      | 14,880                                | -                                      | 14,880                                | -                                      | 22,059        | 15,932       | 15,932                                     | 20,870                                | -                                      | 18,235                                | -                                      | 18,235                                | -                                      |
|           | CEO                                 |          |                                  |         |         | (-5%)                                 |  | (14%)                                 |  | (14%)                                 |  |               |              |  | (-5%)                                 |  | (14%)                                 |  | (14%)                                 |  |
| Group V   | TO/ATOI/PIO/SIO/IO/                 | 3        | 12,000                           | 10,000  | 10,000  | 14,170                                | -                                      | 11,440                                | -                                      | 11,440                                | -                                      | 14,706        | 12,255       | 12,255                                     | 17,365                                | -                                      | 14,020                                | -                                      | 14,020                                | -                                      |
| C M       | CImO/ImO/EOI                        |          | 12 000                           | 10,000  | 10.000  | (18%)                                 |  | (14%)                                 |  | (14%)                                 |  | 14.706        | 10.055       | 10.055                                     | (18%)                                 |  | (14%)                                 |  | ( <b>14%</b> )                        |  |
| Group VI  | AIO/SPS/PSI                         |          | 12,000                           | 10,000  | 10,000  | 10,300                                | -                                      | 8,580                                 | -                                      | 8,580                                 | -                                      | 14,706        | 12,255       | 12,255                                     | 12,623                                | -                                      | 10,515                                | -                                      | 10,515                                | -                                      |
| IIVETCO   |                                     |          |                                  |         |         | (-14%)                                |  | (-14%)                                |  | (-14%)                                |  |               |              |  | (-14%)                                |  | (-14%)                                |  | (-14%)                                |  |
| HKETCO    |                                     |          |                                  |         |         |                                       |  |                                       |  |                                       |  |               |              |  |                                       |  |                                       |  |                                       |  |
| Group I   | AOSGA1(D8)<br>AOSGA(D6)             |          | -                                | -       | -       | 308,800                               | 355,120                                | 269,000                               | 309,350                                | 269,000                               | 309,350                                | -             | -            | -  | 79,130                                | 91,000                                 | 68,931                                | 79,271                                 | 68,931                                | 79,271                                 |
| Group II  | AOSGB1(D4)                          | 1        | 255,000                          | 219,900 | 219,900 | 255,000                               | 293,250                                | 219,900                               | 252,885                                | 219,900                               | 252,885                                | 65,344        | 56,349       | 56,349                                     | 65,344                                | 75,145                                 | 56,349                                | 64,802                                 | 56,349                                | 64,802                                 |
|           |                                     |          |                                  |         |         |                                       | (15%)                                  |                                       | (15%)                                  |                                       | (15%)                                  |               |              |  |                                       | (15%)                                  |                                       | (15%)                                  |                                       | (15%)                                  |
| Group III | AOSGB(D3)/<br>AOSGC(D2)             |          | 198,800                          | 154,100 | 154,100 | 198,800                               | 228,620                                | 154,100                               | 177,215                                | 154,100                               | 177,215                                | 50,943        | 39,488       | 39,488                                     | 50,943                                | 58,584                                 | 39,488                                | 45,411                                 | 39,488                                | 45,411                                 |
| Group IV  | SAO/PTO/CIO/PImO/<br>CEO            | 2        | 148,100                          | 97,300  | 97,300  | 148,100                               | -                                      | 97,300                                | -                                      | 97,300                                | -                                      | 37,951        | 24,933       | 24,933                                     | 37,951                                | -                                      | 24,933                                | -                                      | 24,933                                | -                                      |
| Group V   | TO/ATOI/PIO/SIO/IO/<br>CImO/ImO/EOI | 4        | 70,100                           | 62,000  | 62,000  | 70,100                                | -                                      | 62,000                                | -                                      | 62,000                                | -                                      | 17,963        | 15,888       | 15,888                                     | 17,963                                | -                                      | 15,888                                | -                                      | 15,888                                | -                                      |
| Group VI  | AIO/SPS/PSI                         | 1        | 56,200                           | 44,100  | 44,100  | 56,200                                | -                                      | 44,100                                | -                                      | 44,100                                | -                                      | 14,401        | 11,301       | 11,301                                     | 14,401                                | -                                      | 11,301                                | -                                      | 11,301                                | -                                      |

\* Based on exchange rates as at 25.11.2011- RMB100:HKD122.55, NTD100:HKD25.625

^ The SE is a secondee currently stationed in Zhuhai.

#### Notes

1 Under the proposed Rent Allowance mechanism, different rates of allowance are set for officers at the following six different levels:

Group I (Directorate Pay Scale point 6 to 8)

Group II (Directorate Pay Scale point 4 and 5)

Group III (Directorate Pay Scale point 1 to 3)

Group IV (Master Pay Scale point 45-49, Police Pay Scale point 49-54a, General Disciplined Services (Officer) Pay Scale point 33-39) Group V (Master Pay Scale point 28-44, Police Pay Scale point 30-48, General Disciplined Services (Officer) Pay Scale point 14-32)

Group VI (Master Pay Scale point 27 & below, Police Pay Scale point 29 & below, General Disciplined Servcies (Officer) Pay Scale point 13 & below)

2 The column "No. of officers" shows the number of posts in offices in the Mainland and Taiwan and the number of secondments in the Mainland.

3 For each level, there will be two different rates of allowance, ie. family rate and single/married rate to cater for different family circumstances.

#### Legend Rank

| nd Rank |   |                                       |           |   |  | Family Status |
|---------|---|---------------------------------------|-----------|---|--|---------------|
| AIO     | - | Assistant Information Officer         | ImO       | - | Immigration Officer                    | F             |
| AOSGA   | - | Administrative Officer Staff Grade A  | IO        | - | Information Officer                    | М             |
| AOSGA1  | - | Administrative Officer Staff Grade A1 | PImO      | - | Principal Immigration Officer          | S             |
| AOSGB   | - | Administrative Officer Staff Grade B  | PIO       | - | Principal Information Officer          |               |
| AOSGB1  | - | Administrative Officer Staff Grade B1 | PSI       | - | Personal Secretary I                   |               |
| AOSGC   | - | Administrative Officer Staff Grade C  | PTO       | - | Principal Trade Officer                |               |
| ATCO II | - | Air Traffic Control Officer II        | SAO       | - | Senior Administrative Officer          |               |
| ATOI    | - | Assistant Trade Officer I             | SE        | - | Senior Engineer                        |               |
| CEO     | - | Chief Executive Officer               | SI of C&E | - | Senior Inspector of Customs and Excise |               |
| CImO    | - | Chief Immigration Officer             | SIO       | - | Senior Information Officer             |               |
| CIO     | - | Chief Information Officer             | SPS       | - | Senior Personal Secretary              |               |
| CIP     | - | Chief Inspector of Police             | ТО        | - | Trade Officer                          |               |
| EOI     | - | Executive Office I                    |           |   |  |               |
|         |   |                                       |           |   |  |               |

Family (Officers accommpanied by spouses and children) Married (Officers accommpanied by spouses or one child) Single Officers

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